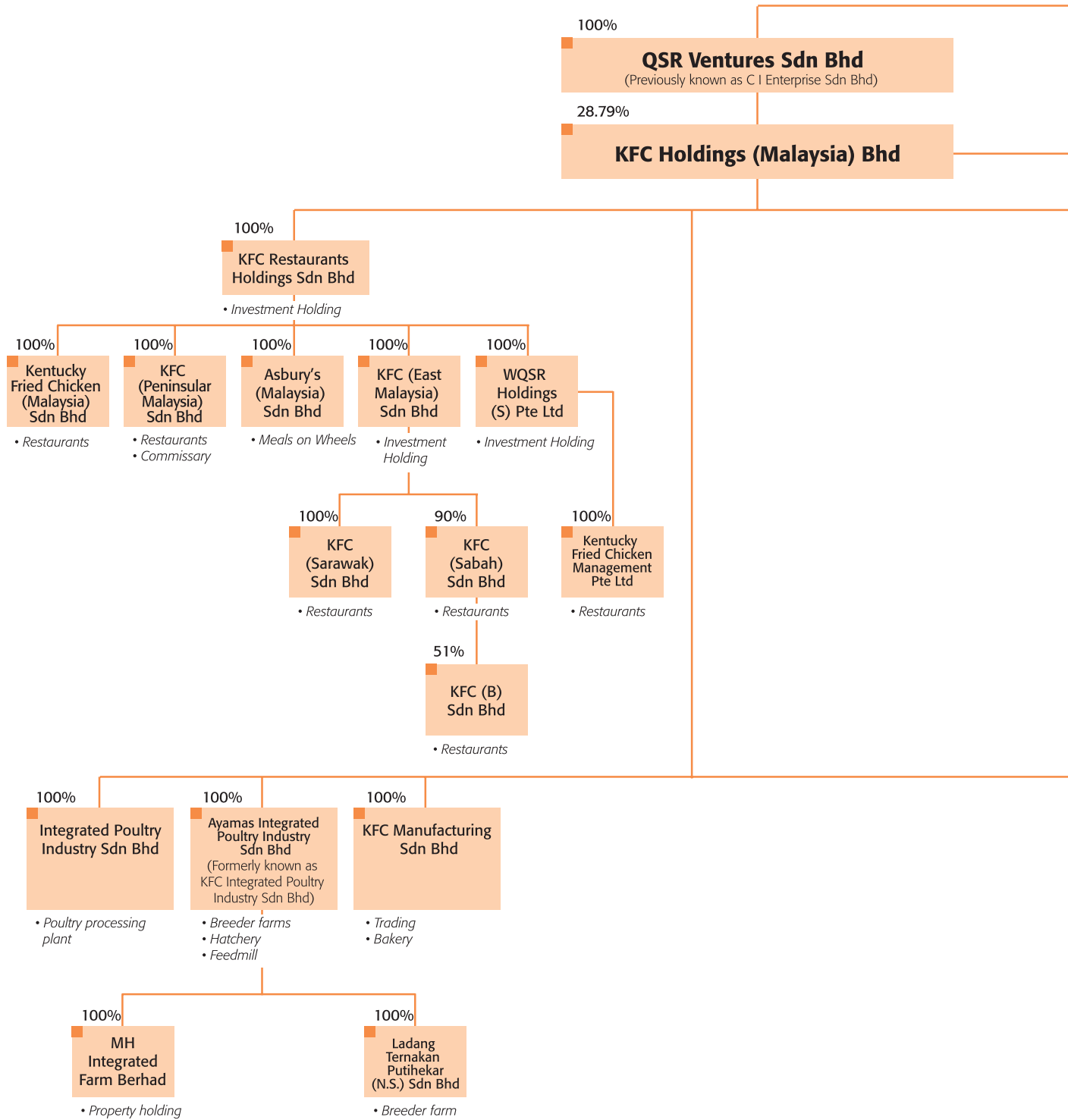
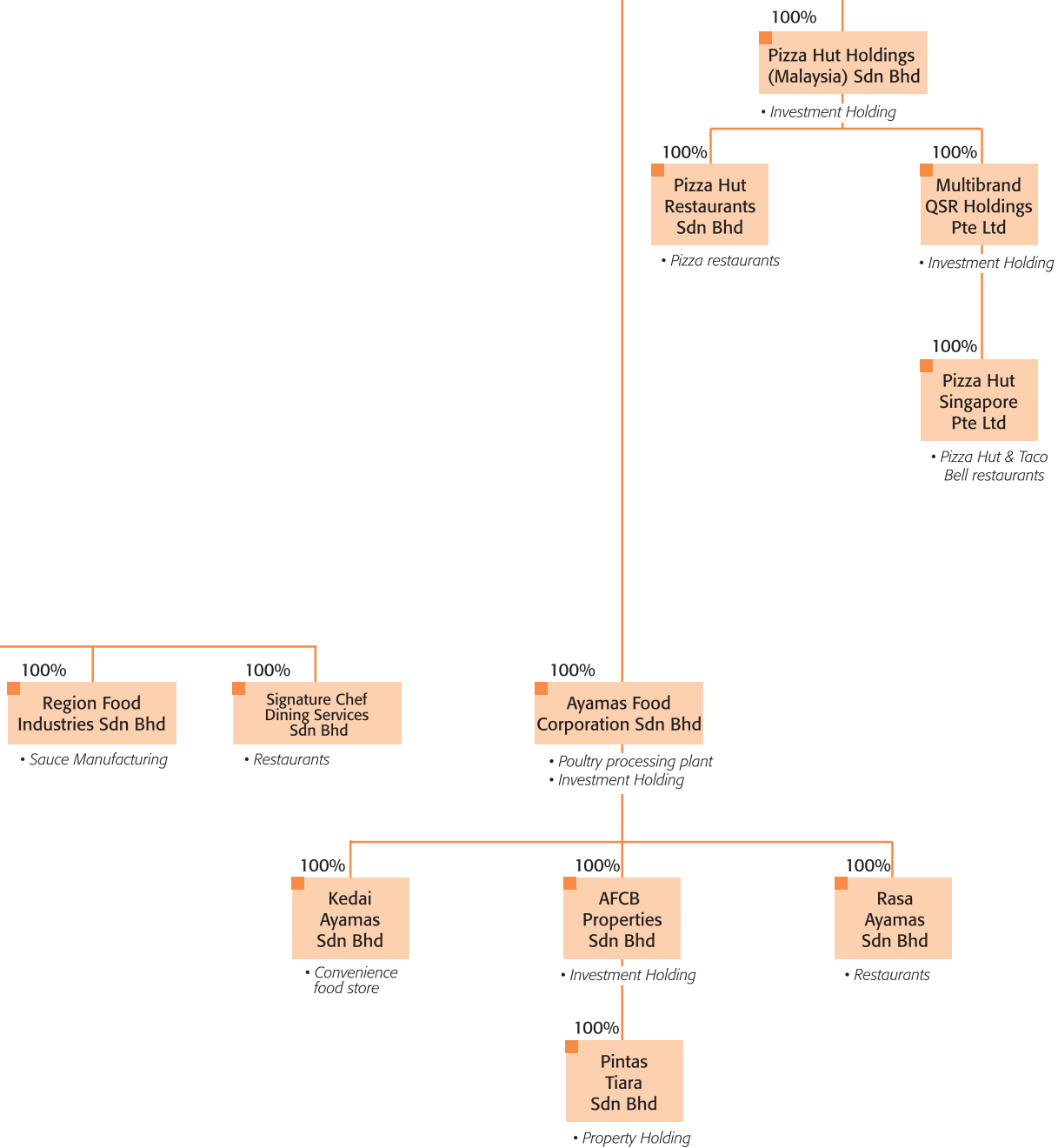


Group Structure



QSR BRANDS BHD

4.04%
Aggregate = 32.83%



Corporate Information

BOARD OF DIRECTORS

Y. Bhg. Tan Sri Dato' Muhammad Ali bin Hashim

Chairman

Non Independent Non Executive Director

Ahamad bin Mohamad

Deputy Chairman

Non Independent Non Executive Director

Jamaludin bin Md Ali

Managing Director

Toh Chun Wah

Group Executive Director/Group Chief Operating Officer

*(As at 28 June 2006, his designation is Executive Director /
Group Chief Operating Officer)*

Y. Bhg. Dato' Dr Ridzuan bin Mohd Akil

Independent Non Executive Director

YAM Dato' Seri Syed Amir Abidin Jamalullail Ibni Almarhum

Tuanku Syed Putra Jamalullail

Independent Non Executive Director

Kua Hwee Sim

Independent Non Executive Director

Wong Seng Lee

Non Independent Non Executive Director

Sheik Sharufuddin bin Sheik Mohd

Non Independent Non Executive Director

Mohammad bin Alwi

Non Independent Non Executive Director

Idham Jihadi bin Abu Bakar

Non Independent Non Executive Director

EXECUTIVE COMMITTEE

Chairman

Ahamad bin Mohamad

Members

Jamaludin bin Md Ali

Toh Chun Wah

Sheik Sharufuddin bin Sheik Mohd

SYARIAH ADVISORY COUNCIL

Y. Bhg. Tan Sri Dato' Muhammad Ali bin Hashim

Ahamad bin Mohamad

Y. Bhg. Tan Sri Dato' Abdul Kader Bin Talip

Y. Bhg. Datuk Dr. Abdul Monir Yaacob

Prof. Dato' Dr. Abdul Shukor Hj. Husin

Y. Bhg. Dato' Haji Abdul Majid Bin Omar

Y. Bhg. Dato' Haji Md Hashim Bin Yahaya

Y. Bhg. Dato' Haji Hassan Haji Ahmad

Dr. Yaakob Che Man

Mohamad Haji Shafie

Corporate Information (contd.)

AUDIT COMMITTEE

Chairman

Kua Hwee Sim

Members

Y. Bhg. Dato' Dr Ridzuan bin Mohd Akil
Sheik Sharufuddin bin Sheik Mohd

COMPANY SECRETARY

Mohd Zam bin Mustaman
(LS 000902)

AUDITORS

Ernst & Young, Chartered Accountants
Level 23A, Menara Milenium, Jalan Damanlela
Pusat Bandar Damansara, 50490 Kuala Lumpur

PRINCIPAL BANKERS

Bumiputra Commerce Bank Berhad
Citibank Berhad
HSBC Bank Malaysia Berhad
Malayan Banking Berhad
Southern Bank Berhad

SOLICITORS

Messrs Saiful Kasri & Associates
Messrs Kadir Andri & Partners
Messrs Azmi & Associates
Messrs Zainal Abidin & Co

REGISTERED OFFICE

Pro Corporate Management Services Sdn Bhd
Level 2, Block A (North)
Pusat Bandar Damansara
50490 Kuala Lumpur
Tel: 603 20870200 Fax: 603 20870300

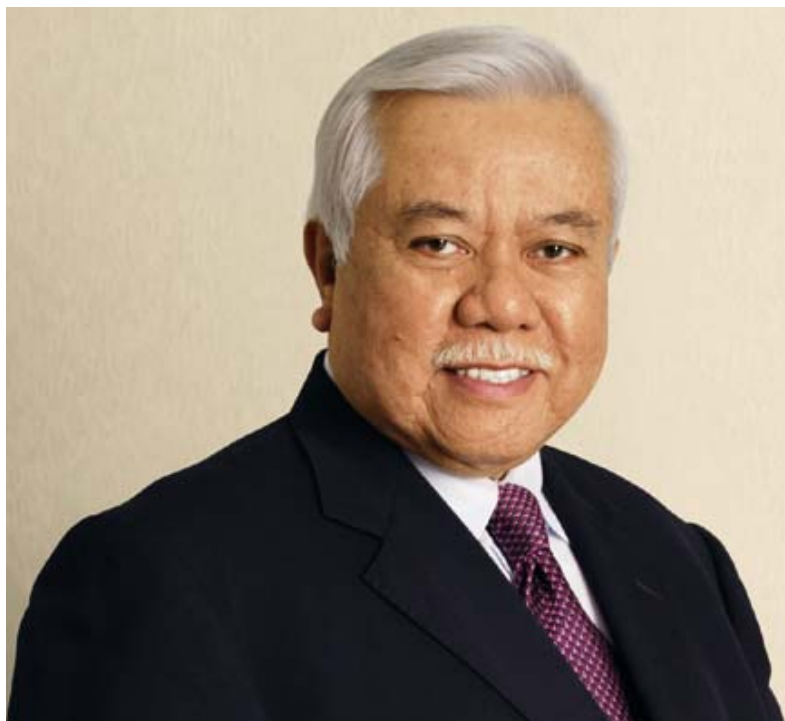
REGISTRAR & TRANSFER OFFICE

Epsilon Registration Services Sdn Bhd
312, 3rd Floor,
Block C, Kelana Square,
17, Jalan SS 7/26,
47301 Petaling Jaya,
Selangor Darul Ehsan
Tel: 603 78031126 Fax: 603 78061387

STOCK EXCHANGE LISTING

Bursa Malaysia Securities Berhad, Main Board

Profile of Directors



Y. Bhg. Tan Sri Dato' Muhammad Ali bin Hashim

Chairman

Non Independent Non Executive Director

Aged 59, is a non-independent non executive director and the Chairman of QSR Brands Bhd. Tan Sri was appointed to the Board on 7 June 2006.

Tan Sri is the Group Chief Executive of Johor Corporation (JCorp) since January 1982. He graduated from the University of Malaya with a Bachelor of Economics (Honours) degree in 1969 and participated in the Senior Executive Programme, Stanford University USA, in 1985. Tan Sri was conferred the Honorary Doctor of Management by Universiti Teknologi Malaysia on 19 August 2000.

Tan Sri's charismatic personality, entrepreneurial verve and visionary leadership has built JCorp into a leading Malaysian conglomerate involved in several business sectors such as Agrobusiness, Healthcare, Timber, Entrepreneur Venture, Real Estate, Property and Hotels and Industrial Development.

JCorp, has successfully managed Malaysia's first 'privatised' local authority, namely the Pasir Gudang Local Authority (PGLA), with Tan Sri as President since January 1982. JCorp was the single most important agency responsible for Pasir Gudang's development into one of Malaysia's most vibrant industrial townships. PGLA recently made history by becoming the first business-driven Local Authority in Malaysia to issue a Mudharabah Bond rated triple 'A' by Ratings Agency Malaysia (RAM).

JCorp, under the leadership of Tan Sri has won many awards, including the prestigious Inaugural Prime Minister's Quality Awards For Public Sector in 1990. He was named Director of the Year for 1995 by the Malaysian Institute of Directors for his commitment towards quality, entrepreneurial effort and professionalism. He has also won the Property CEO of the Year 2005 Award conferred by the International Real Estate Federation (FIABCI-Malaysia).

Tan Sri sits as Chairman of Kulim (Malaysia) Berhad, KPJ Healthcare Berhad, Sindora Berhad and Johor Land Berhad, which are JCorp's subsidiaries listed on the Main Board of the Bursa Malaysia Securities Berhad. He was appointed as a Director of KFC Holdings (Malaysia) Bhd (KFCH) on 27 June 2006 and was appointed as the Chairman of KFCH on 2 July 2006. Tan Sri is also active as Council Member of the Malaysian Industrial Development Authority (MIDA), Vice President of the Malaysian Islamic Chamber of Commerce ("MICC") and Chairman of the MICC Corporate Bureau, President Malaysian Kite Council and Chairman of Kumpulan Waqaf An-Nur Berhad, a charitable organisation extending healthcare services to the poor and the needy. He is also chairman and/or director of several other companies.

Other than as disclosed, he does not have any family relationship with any director and/or major shareholder of the Company. He has no personal interest in any business arrangement involving QSR. He has no conviction for any offences within the past 10 years.

Ahamad bin Mohamad

Deputy Chairman

Non Independent Non Executive Director



Aged 52, is a non independent and non executive director and the Deputy Chairman of QSR Brands Bhd. He was appointed to the Board on 7 June 2006. He graduated with a Bachelor of Economics (Honours) degree in 1976 from the University of Malaya. He joined JCorp in June 1979 as a Company Secretary for various companies within the JCorp Group and was involved in many of JCorp projects, among them, the Johor Specialist Hospital, prefabricated housing project and the Kotaraya Complex in Johor Bahru. At present, he is the Chief Executive of the Agro Business Division of JCorp. He is presently the Managing Director of Kulim (Malaysia) Berhad and a member of the Board of Directors of Johor Land Berhad, KPJ Healthcare Berhad and New Britain Palm Oil Limited (Papua New Guinea). He was appointed as a Director of KFC Holdings (Malaysia) Bhd (KFCH) on 27 June 2006 and as the Deputy Chairman of KFCH on 2 July 2006. He is also a Director of several other companies within the JCorp Group.

He is the chairman of the Executive Committee of QSR Brands Bhd.

Other than as disclosed, he does not have any family relationship with any director and/or major shareholder of the Company. He has no personal interest in any business arrangement involving QSR. He has no conviction for any offences within the past 10 years.

Profile of Directors (contd.)



Jamaludin bin Md Ali

Managing Director

Aged 48, is the Managing Director of QSR Brands Bhd. He was appointed to the Board on 7 June 2006.

He graduated with a Bachelor of Economics (Honours) degree from University of Malaya in 1982 and Master of Business Administration from University of Strathclyde, Glasgow Scotland in 1987. He started his career with a local commercial bank as Trainee Officer in 1982 and later served as International Fund Manager in one of the leading investment houses in 1991. He joined JCorp in 1992 and was appointed the Managing Director of Johor Capital Holdings Sdn Bhd in 1998. He was appointed the Managing Director of Pelaburan Johor Berhad in 2000. Before his appointment as the Managing Director, he was the Chief Operating Officer of JCorp since 2001. He is also a director of Kulim (Malaysia) Berhad, KPJ Healthcare Berhad and sits on the board of various companies within the JCorp Group. He was appointed as a Director of KFC Holdings (Malaysia) Bhd (KFCH) on 27 June 2006 and was appointed as the Managing Director of KFCH on 2 July 2006.

Other than as disclosed, he does not have any family relationship with any director and/or major shareholder of the Company. He has no personal interest in any business arrangement involving QSR. He has no conviction for any offences within the past 10 years.

Toh Chun Wah
*Executive Director/
Group Chief Operating Officer*



Aged 49, was appointed as an Executive Director of QSR Brands Bhd on 2 June 2005 and re-designated as Group Executive Director/Group Chief Operating Officer on 28 July 2005 (*as at 28 June 2006, his designation is Executive Director / Group Chief Operating Officer*). He is also the Group Chief Operating Officer of KFC Holdings (Malaysia) Bhd (KFCH).

He is a holder of a Bachelor of Science (Economics) Honours degree; a Fellow of the Institute of Chartered Accountants in England and Wales (ICAEW); a Chartered Accountant of the Malaysian Institute of Accountants; and a Fellow member of the Malaysian Institute of Taxation.

He assumed various senior management positions, including that of Deputy President in the QSR Group and KFCH Group, prior to his appointment as the Group Executive Director/Group Chief Operating Office.

Save as disclosed in the Directors' Shareholding, Mr CW Toh is not related to any Director and/or major shareholder of the Company and has no conflict of interest with the Company. He has no conviction for offences within the past 10 years.

Mr CW Toh had attended all the ten (10) Board Meetings convened subsequent to his appointment as an Executive Director on 2 June 2005. The total Board Meetings of the Company held during the financial year ended 31 December 2005 was thirteen (13).

Profile of Directors (contd.)



Y. Bhg. Dato' Dr Ridzuan bin Mohd Akil

Independent Non Executive Director

Aged 65, was appointed to the Board of QSR Brands Bhd on 25 February 2004. He holds a Bachelor of Commerce degree from the University of Birmingham (obtained in 1964), a Master of Economics degree from Universiti Malaya (obtained in 1967), and a Doctor of Philosophy degree (Ph.D) in Development Economics from the University of Hull (obtained in 1972) where he was also a Fellow in Southeast Asian Studies. Since 1973, he has been the Managing Director of RMA-Perunding Bersatu Sdn Bhd, a company involved in planning, management and economic research. He has undertaken numerous projects in Malaysia and overseas. He has undertaken assignments for the State and Federal Government of Malaysia, World Bank, Asian Development Bank, United Nations Development Organisation and various public companies. He has served as the Project Director and Chief Economist for their various projects in Malaysia, Indonesia and Brunei. He has completed an extensive study on the impact of Asean Free Trade Area (AFTA) on the poultry industry in the major Asean countries on behalf of the Government of Malaysia. His other business interests are motor trade and property development.

He is an Audit Committee Member of QSR Brands Bhd. He is not related to any other Director and/or major shareholder of the Company and has no conflict of interest with the Company. He has had no conviction for offences within the past 10 years.

He attended seven (7) out of thirteen (13) Board Meetings of the Company held during the financial year ended 31 December 2005.

**YAM Dato' Seri Syed Amir Abidin
Jamalullail Ibni Almarhum Tuanku Syed
Putra Jamalullail**
Independent Non Executive Director



Aged 56, was appointed to the Board of QSR Brands Bhd on 29 April 2005. He is a non-independent non executive director of the company. He holds a Diploma in Automobile Engineering from Exeter College, England in 1970. He began his career with Cycle & Carriage Bintang Berhad, an automobile sales company as an Engineer in workshop production, spare parts and sales of specialised vehicles from 1970 to 1980.

In 1981, he joined Maju Ria Sdn Bhd, a company specialising in defence equipment as a Director. Thereafter, he was Chairman and Director of Taylors College, Subang Jaya, Selangor Darul Ehsan from 1987 to 1988. In 1987, he was also made the Chairman of Garden International School. At present, he sits on the Board of Directors of several other private limited companies in Malaysia.

He is not related to any other Director and/or major shareholder of the Company and has no conflict of interest with the Company. He has had no conviction for offences within the past 10 years.

Profile of Directors (contd.)



Kua Hwee Sim

Independent Non Executive Director

Aged 53, was appointed to the Board on 7 June 2006. She is currently independent and non executive director of QSR Brands Bhd.

She is a Fellow of the Association of Chartered Certified Accountant (UK) and a Registered Accountant of Malaysia and Singapore. She has more than thirty years of corporate and financial experience in several industries within Malaysia and overseas. She is currently a Director of Kulim (Malaysia) Berhad, Johor Land Berhad and Sindora Berhad, which are JCorp's subsidiaries listed on the Main Board of the Bursa Malaysia Securities Berhad. She was appointed as a Director of KFC Holdings (Malaysia) Bhd (KFCH) on 27 June 2006. She is a member of Audit Committee of the respective listed company. As a professional Accountant she also provides financial training for Companies within Malaysia.

She is also the Chairman of the Audit Committee of the company. Other than as disclosed, she does not have any family relationship with any director and/or major shareholder of the Company. She has no personal interest in any business arrangement involving QSR. She has no conviction for any offences within the past 10 years.

A portrait of Wong Seng Lee, a middle-aged man with short dark hair and glasses, wearing a dark suit, white shirt, and patterned tie. He is smiling slightly and looking towards the camera. The background is a plain, light-colored wall.

Wong Seng Lee

Non Independent Non Executive Director

Aged 56, was appointed to the Board on 7 June 2006. He is currently a non executive non independent director of QSR Brands Bhd.

He is the Managing Director of Natural Oleochemicals Sdn Bhd, an oleochemicals manufacturer and a subsidiary of Kulim (Malaysia) Berhad. He qualified as a Certified Accountant in 1974 and is a Fellow of the Association of Chartered Certified Accountants. Prior to joining the Company, he worked as a Trainee Accountant with Granville Enthoven & Company Limited, London from 1972 to 1973. From 1974 to July 1979, he joined an international audit firm in Singapore and left to join EPA Management Sdn Bhd as an Accountant when he was an Audit Senior. He was previously the Financial Controller for Kulim (Malaysia) Berhad Group. He is presently the Executive Director Kulim (Malaysia) Berhad and also sits on the Board of subsidiaries of Natural Oleochemicals Sdn Bhd, Kulim and EPA Management Sdn. Bhd.

Other than as disclosed, he does not have any family relationship with any director and/or major shareholder of the Company. Save and except for rental of properties at 118, 119 & 120 Jalan Besar Yong Peng, Johor to an associate company KFC (Peninsular Malaysia) Sdn Bhd, he has no personal interest in any business arrangement involving QSR. He has no conviction for any offences within the past 10 years.

Profile of Directors (contd.)



Sheik Sharufuddin bin Sheik Mohd

Non Independent Non Executive Director

Aged 52, was appointed to the Board on 7 June 2006. He is currently a non executive non independent director of QSR Brands Bhd.

He is a qualified Accountant since 1982 and is a member of the Chartered Association of Certified Accountant, United Kingdom and member of the Malaysian Institute of Accountants. He started his career as a Trainee Auditor in 1976 with an accounting firm in Malaysia and left in 1978 to do Accountancy in the United Kingdom. He has been with EPA Management Sdn. Bhd and Kulim (Malaysia) Berhad since 1982. Over these years he has held various Financial and Corporate section positions within the Group. He is presently the Chief Financial Controller of Kulim (Malaysia) Berhad. He also sits on the Board of New Britain Palm Oil Limited and on the Boards of Subsidiaries of Kulim and EPA Management Sdn. Bhd.

He is an Audit Committee Member of QSR Brands Bhd. Other than as disclosed, he does not have any family relationship with any director and/or major shareholder of the Company. He has no personal interest in any business arrangement involving QSR. He has no conviction for any offences within the past 10 years.

Mohammad bin Alwi

Non Independent Non Executive Director



Aged 42, was appointed to the Board on 7 June 2006. He is currently a non independent non executive director of QSR Brands Bhd.

Presently he is the General Manager of COO Office of Kulim (Malaysia) Bhd since January 2006. He is a qualified accountant and a Fellow of the Chartered Association of Certified Accountant (UK) - ACCA. Over the years he has held various Financial and Corporate section positions in several public listed companies before joining Kulim (Malaysia) Berhad.

Other than as disclosed, he does not have any family relationship with any director and/or major shareholder of the Company. He has no personal interest in any business arrangement involving QSR. He has no conviction for any offences within the past 10 years.

Profile of Directors (contd.)



Idham Jihadi bin Abu Bakar

Non Independent Non Executive Director

Aged 39, was appointed to the Board on 7 June 2006. He is currently a non executive non independent director of QSR Brands Bhd.

He is a qualified Company Secretary since 1992 and is an Associate of the Institute of Chartered Secretaries and Administrators. He joined the JCorp in 1992 as an Administrative Officer and was later appointed as the Manager of Corporate Affair Department of JCorp in 2002. In the same year, he was also appointed as the Company Secretary of Kulim (Malaysia) Berhad. He is also a Company Secretary of KPJ Healthcare Berhad, Johor Land Berhad and several other Companies within JCorp Group of Companies. He was appointed as the Joint Company Secretary of KFC Holdings (Malaysia) Bhd (KFCH) on 2 July 2006.

Other than as disclosed, he does not have any family relationship with any director and/or major shareholder of the Company. He has no personal interest in any business arrangement involving QSR. He has no conviction for any offences within the past 10 years.

Executive Committee

The Board of Directors (the "Board") has appointed an Executive Committee ("EXCO"), which comprises of both executive and non-executive directors.

The following are the members of the EXCO:

Ahamad bin Mohamad
Chairman

Jamaludin bin Md Ali
Managing Director

Toh Chun Wah
Group Executive Director/Chief Operating Officer
(As at 28 June 2006, his designation is Executive Director / Group Chief Operating Officer)

Sheik Sharufuddin bin Sheik Mohd
Non Executive Non Independent Director

The functions of EXCO include the following:

- (a) Policy formulation and planning
- (b) Perform strategic and corporate planning
- (c) Review and recommend authority levels or limits
- (d) Investment decisions up to certain pre-defined limits
- (e) Capital expenditure approvals up to defined limits
- (f) Approval of detailed operational budgets
- (g) Quarterly review of accounts and budgets
- (h) Selection of panel of contractors and consultants for future tenders for project commitments
- (i) Selection and recruitment of certain Senior Executives